

**SOLID WASTE
FUND**

SOLID WASTE FUND

MISSION STATEMENT: To provide for the environmentally safe disposal of solid waste, to develop and promote programs that are viable alternatives to landfilling, and to do so through a user fee based revenue system.

SOLID WASTE SUMMARY

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SIGNIFICANT BUDGET CHANGES:

The recommended FY 10 Solid Waste Fund budget requires the use of \$24,194 from fund balance. Fund balance as of July 1, 2008 equals \$393,443.

NOTE: The landfill remains a significant capital asset, the Fund has an adequate fund balance, and the Town has long term obligations to cap and perform environmental monitoring of the landfill site. While the landfill has closed, a solid waste transfer and recycling operation continues to operate. Since FY 05, operating revenues have not been sufficient to reimburse the General Fund for services provided.

SOLID WASTE FUND**RESOURCES**

GOAL STATEMENT: To provide a fee structure that minimizes or eliminates the need for support from the General Fund.

LONG RANGE OBJECTIVES:

To monitor adequacy of tipping and entrance fees to support operating and capital needs.

FY 10 OBJECTIVES:

To increase disposal fees to support operating and capital needs.

To generate new revenue to the Solid Waste Fund from a cell tower rental and methane gas credits.

SERVICE LEVELS:

	FY 04 <u>Actual</u>	FY 05 <u>Actual</u>	FY 06 <u>Actual</u>	FY 07 <u>Actual</u>	FY 08 <u>Actual</u>
Operating Revenues	66	95	83	84	85
Interest	4	5	8	9	6
Surplus	3	0	8	7	9
Other Available Funds	0	0	0	0	0
Taxation	26	0	0	0	0

SOLID WASTE FUND**RESOURCES**

	FY 07 Actual	FY 08 Budget	FY 08 Actual	FY 09 Budget	FY 10 Proposed	Change FY 09 - 10	Percent Change
Tipping Fees	242,561	245,000	217,193	245,000	245,000	0	0.0%
Refuse Liens	845	0		0	0	0	0.0%
Variances	18,690	20,000	21,600	20,000	20,000	0	0.0%
Recycling	28,748	40,000	37,758	40,000	35,000	(5,000)	-12.5%
SLF Miscellaneous	715	25,000	13,850	25,000	20,000	(5,000)	-20.0%
Entrance fee	114,680	120,300	119,885	120,300	120,000	(300)	-0.2%
Interest	43,452	30,000	31,205	30,000	31,000	1,000	3.3%
Cell Tower Rental	0	0	0	18,000	18,000	0	0.0%
Methane Gas Credit	0	0	0	18,000	18,000	0	0.0%

SIGNIFICANT BUDGET CHANGES:

None.

SOLID WASTE FUND**4435: SOLID WASTE FACILITIES**

MISSION STATEMENT: To operate a solid waste transfer and recycling facility and to promote programs that promotes viable alternatives to landfilling.

RECENT ACCOMPLISHMENTS & CURRENT CHALLENGES:

- Received permit to site Cell Tower on property, base rent \$ 18,000/year.
- Completed the CSA for the new landfill, awaiting final letter from DEP

LONG RANGE OBJECTIVES:

To improve data management systems and data collection.

To increase source reduction and recycling of the compostable portion of the waste stream.

To increase commercial (multifamily complexes, businesses, and institutions) recycling rates through technical assistance, promotion and enforcement.

FY 10 OBJECTIVES:

To complete the Comprehensive Site Assessment for the Old Landfill.

To complete permitting and implement new monitoring plan and develop the reuse plan for the old landfill.

To examine the cost of contracting for DEP required monitoring services verses completing the work in house.

SERVICE LEVELS

	FY 04	FY 05	FY 06	FY 07	FY 08
	Actual	Actual	Actual	Actual	Actual
MSW Received & Transferred	44	166	201	265	171
Construction & Demo	370*	1012	1,163	1,744	1,588
Recycling Paper (tons)	502**	535	426	514	540
Mixed Glass, Cans and Plastic	124	135	136	141	156
Metal	193	209	242	216	153
Oil (gallons)	1,520	1,600	1,825	1,150	1,475
Household Hazardous Waste (gallons)	3,350	2,922	2,910	2,645	2,900
Paint—Oil/Latex (gallons)	996	1,079	2,119	1,854	1,532
Tires (tons)	3.65	9.3	7.7	20.0	12.19
Compost Bins	31	45	36	42	98
Electronics (tons)	16.93	22	31	32	30
Leaves (tons)	23.68	34	45	48	93.72
Christmas Trees (tons)	12.12	7	30	30	25

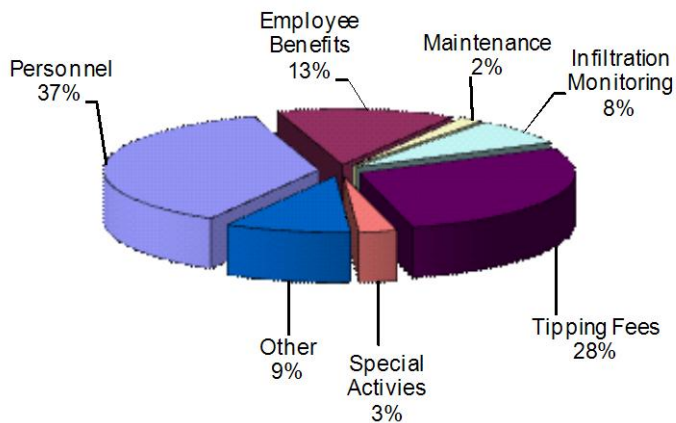
* Last year as landfill

SOLID WASTE FUND

4435: SOLID WASTE FACILITIES

	FY 07 Actual	FY 08 Budget	FY 08 Actual	FY 09 Budget	FY 10 Manager	Change FY 09 - 10	Percent Change
Personnel Services	\$ 216,854	244,615	230,524	258,888	267,557	8,669	3.3%
Operating Expenses	\$ 253,343	238,636	284,745	238,637	253,637	15,000	6.3%
Capital Outlay	\$ 3,118	40,000	3,843	40,000	10,000	(30,000)	-75.0%
TOTAL APPROPRIATION	\$ 473,315	523,251	519,113	537,525	531,194	(6,331)	-1.2%
SOURCES OF FUNDS							
Solid Waste Revenues	\$ 439,818	480,300	476,162	516,301	507,000	(9,301)	-1.8%
Solid Waste Surplus	\$ 33,497	42,951	42,951	21,224	24,194	2,970	14.0%
Taxation	\$ 0	0	0	0	0	0	0.0%
POSITIONS							
Full Time	3.60	3.60	3.60	3.60	3.60	0.00	
Part Time with Benefits	0.00	0.00	0.00	0.00	0.00	0.00	
Full Time Equivalents	3.60	3.60	3.60	3.60	3.60	0.00	

MAJOR COMPONENTS:



Personnel Services include a crew supervisor, one equipment operator, one laborer/truck driver, and a secretary shared with the General Fund. Also included is \$70,950 for health, retirement, life insurance and other employee benefits.

Maintenance, \$9,500, includes funds to repair buildings and equipment.

Infiltration Monitoring, \$40,000, includes funds for testing soil and gases emitted from the landfills.

Other includes \$12,000 for diesel fuel, \$9,220 for utilities, and smaller amounts for tools and equipment and office supplies.

Tipping fees, \$150,000, is the cost of transporting and disposing of waste and recyclables collected at the Amherst transfer station.

SIGNIFICANT BUDGET CHANGES:

Personnel services increases include employee steps/COLA increases and the Solid Waste Fund share of increases to employee health insurance costs. Tipping fees will have to be increased to cover the increasing cost of waste disposal. The Department of Environmental Protection has completed the comprehensive review of the new landfill and has issued their monitoring requirements. This will increase monitoring costs by \$15,000/ year.

SOLID WASTE FUND**GENERAL FUND SERVICES**

GOAL STATEMENT: To compensate the General Fund for services provided by various departments.

LONG RANGE OBJECTIVES:**FY 10 OBJECTIVES:**

To ensure that all costs related to solid waste services are identified and appropriately charged through evaluation and modification of the indirect cost model used to assess charges for General Fund administrative support.

SERVICE LEVELS:

	<u>FY 04</u> <u>Actual</u>	<u>FY 05</u> <u>Actual</u>	<u>FY 06</u> <u>Actual</u>	<u>FY 07</u> <u>Actual</u>	<u>FY 08</u> <u>Actual</u>
Number of departments reimbursed	0	0	0	0	0

SOLID WASTE FUND**GENERAL FUND SERVICES**

	FY 07 Actual	FY 08 Budget	FY 08 Actual	FY 09 Budget	FY 10 Manager	Change FY 09 - 10	Percent Change
General Fund Services	\$ 0	0	0	0	0	0	0.0%
Transfer to Trust Fund	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 0	0	0	0	0	0	0.0%
SOURCES OF FUNDS							
Solid Waste Revenue	\$ 0	0	0	0	0	0	0.0%

SIGNIFICANT PROGRAM CHANGES:

This fund no longer generates sufficient revenue to compensate the General Fund for services provided.

SOLID WASTE FUND**DEBT SERVICE**

GOAL STATEMENT: To provide funds for principal and interest payments for temporary and long-term debt.

LONG RANGE OBJECTIVES:

FY 10 OBJECTIVES:

SERVICE LEVELS:	FY 04 <u>Actual</u>	FY 05 <u>Actual</u>	FY 06 <u>Actual</u>	FY 07 <u>Actual</u>	FY 08 <u>Actual</u>
Number of existing issues	2	0	0	0	0
Number of new issues	0	0	0	0	0

SOLID WASTE FUND**DEBT SERVICE**

	FY 07 Actual	FY 08 Budget	FY 08 Actual	FY 09 Budget	FY 10 Manager	Change FY 09 - 10	Percent Change
Principal	\$ 0	0	0	0	0	0	0.0%
Interest	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 0	0	0	0	0	0	0.0%
SOURCES OF FUNDS							
Solid Waste Revenue	\$ 0	0	0	0	0	0	0.0%
Taxation	0	0	0	0	0	0	0.0%
Surplus	\$ 0	0	0	0	0	0	0.0%

MAJOR COMPONENTS:

None.

SIGNIFICANT PROGRAM CHANGES:

None.

SOLID WASTE FUND**CAPITAL PROGRAM SUMMARY**

GOAL STATEMENT: To provide for the maintenance and improvement of the Town's solid waste disposal system.

LONG RANGE OBJECTIVES:

Prepare for equipment replacements.

FY 10 OBJECTIVES:

Complete the Comprehensive Site Assessment for the Old Landfill.

SERVICE LEVELS:

	<u>FY 04</u> <u>Actual</u>	<u>FY 05</u> <u>Actual</u>	<u>FY 06</u> <u>Actual</u>	<u>FY 07</u> <u>Actual</u>	<u>FY 08</u> <u>Actual</u>
Number of Projects:					
Department Equipment	0	0	0	0	0
Existing Facilities	0	0	0	0	0
New Facilities	0	0	0	0	0

SOLID WASTE FUND**CAPITAL PROGRAM SUMMARY**

	FY 07 Actual	FY 08 Budget	FY 08 Actual	FY 09 Budget	FY 10 Manager	Change FY 09 - 10	Percent Change
Departmental Equip.	\$ 0	0	0	0	0	0	0.0%
Existing Facilities	\$ 0	0	0	88,000	0	(88,000)	-100.0%
New Facilities	\$ 0	0	0	0	0	0	0.0%
TOTAL APPROPRIATION	\$ 0	0	0	88,000	0	(88,000)	--
SOURCES OF FUNDS							
Solid Waste Revenue	\$ 0	0	0	0	0	0	0.0%
Borrowing Auth.	\$ 0	0	0	0	0	0	0.0%
Surplus Funds	\$ 0	0	0	88,000	0	(88,000)	-100.0%
General Fund Transfers	\$ 0	0	0	0	0	0	0.0%
Other Available Funds	\$ 0	0	0	0	0	0	0.0%

MAJOR COMPONENTS:

None.